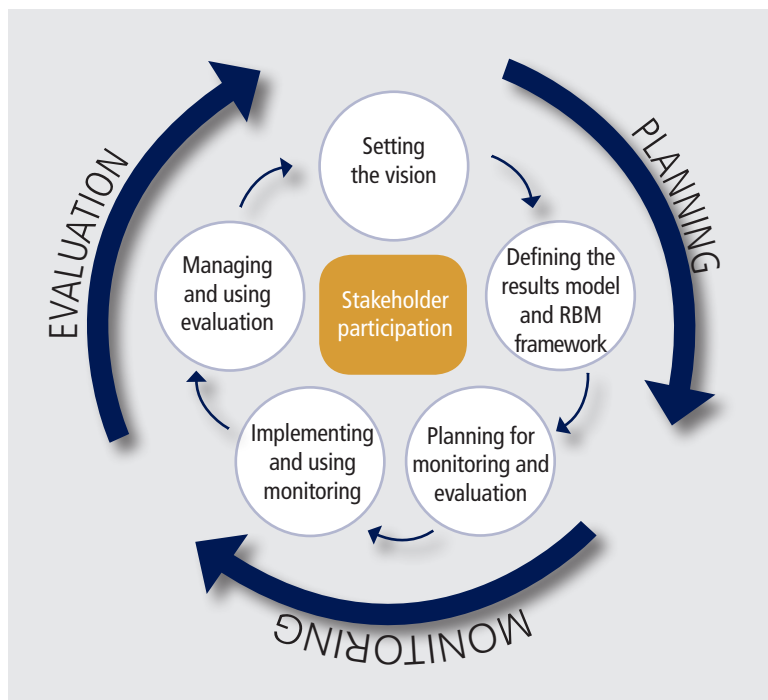


# MONITORING AND EVALUATION



Life-cycle approach of results-based monitoring

## Challenges

Tightened budgets and an increasingly critical public opinion in donor and recipient countries regarding the effectiveness and efficiency of development cooperation in recent years have put policy makers and donors under pressure for results.

This pressure introduced a paradigm shift – the so called Aid Effectiveness Agenda. It refers to five principles: ownership for developing countries, alignment to partner countries' objectives and local systems, harmonization of donors' action, managing for results and mutual accountability.

Progress has been made since the Paris Declaration in 2005. But monitoring and evaluation reports on the implementation of aid effectiveness principles show that concentrating on clear results and how to measure these is still a challenge. Participatory and comprehensive monitoring and independent evaluations founded on baseline data cannot be taken for granted yet. In many fields, it is still not known what works in which context and why. On top of that, the effectiveness of capacity development interventions is generally hard to measure as it is difficult to quantify and measure this on an impact level. Establishing a culture of learning from evaluations and considering evaluation recommendations consistently in future programming is probably most difficult of all.

Building on the efforts already undertaken to achieve the best possible development results, planners and practitioners in development assistance are more than ever challenged to achieve a roll-out of result orientation in their everyday work.

## GFA concept and services

Implementing development cooperation is GFA's core business. Therefore, managing for results is the one of the five principles for aid effectiveness we are most experienced with. Learning, delivery value for money and ensuring accountability for all the projects is our prime concern. Quality management and monitoring is an integral part of GFA projects. The performance of our project teams is measured against actual results achieved.

At the same time, we provide specific monitoring and evaluation (M&E) services. For more than 15 years, GFA has been appointed by different bilateral and multilateral donors to provide M&E related expertise. Our services comprise mid-term and final evaluations of projects and programs, design and implementation of M&E systems, complex and strategic evaluations at sector or country level, and development of M&E methodologies and tools.

GFA's strength in focusing on results is founded in a wide range of project implementation and M&E experience as far as donors, regions and sectors are concerned. We master the differences in donors' understanding of M&E. In addition, we have excellent contacts to M&E experts all over the world and can provide specialized in-house and external experts for almost any sector.



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# GFA AT WORK



## Case Studies: Evaluation of the BMZ Action Plan for the Inclusion of Persons with Disabilities, DEval, 2016

DEval conducts an evaluation of the implementation of the Action Plan for the Inclusion of Persons with Disabilities (2013-2017) of the Federal Ministry for Economic Cooperation and Development. GFA contributed to the evaluation with two case studies that aimed at identifying results on the level of the right-holding persons with disabilities. The case study in Indonesia addressed a GIZ project on strengthening social protection. The case study in Bangladesh referred to a GIZ project in the area of social and environmental and production standards in the garment industry.

Contract value: € 119,037

## M&E mechanism for partnerships agreements EU, 2015 – 2018

The purpose of this intervention is the development and application of an M&E mechanism for Framework Partnership Agreements (FPAs) adopted under the EU Civil Society Organisations and Local Authorities Thematic Programme 2014-2020. The project's mission is to design, test and adapt a mechanism for monitoring five FPAs and related Specific Grant Agreements (SGAs) with regional and international associations of local authorities. In addition, it is to provide support to DEVCO on the follow-up and daily management of the FPAs and SGAs, and to design, test and adapt a methodology to evaluate FPAs.

Contract value: € 1,426,164

## Monitoring systems and methodologies EU, 2009 – 2021

GFA supports the EU in its coordinating tasks and methodological and analytical work with a view to contributing to quality improvement and accountability for EU's external assistance. Among other tasks, our experts support the coordination of external monitoring of projects and programs, and the methodological and analytical work in internal monitoring. GFA also provides assistance to ROM contractors on methodology and reporting, and develops and revises methodologies and tools related to external monitoring.

Contract value: € 11,665,669

## SEWOH – Innovation Centers for the Agriculture and Food Sector (GIAE) – Global Baseline Study GIZ, 2015 – 2016

GFA implemented a baseline study in twelve countries to set up a standardized cross-country monitoring and evaluation system. The baseline study entailed secondary data collection, a socio-economic household survey targeting about 500 small-scale farming enterprises per country and supplementary focus group discussions with farmers, women and youth. The team developed a mobile data collection system based on the World Bank's SurveySolutions CAPI using tablets.

Contract value: € 1,966,732



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