CHALLENGES
Population growth and urbanization in developing countries result in a higher demand for water aggravated by spreading low-income areas and informal settlements in urban and peri-urban zones. Water sector institutions and service providers in particular are often not prepared to cope with the rising management and investment challenges. Many public service providers face operational inefficiencies and lack commercial orientation. While access to safe drinking water in sufficient quantity is a human right, the management of the water supply system should be based on commercial principles in order to attain sustainability. This challenge requires the development of appropriate legal and regulatory frameworks, as well as technical, financial and institutional models for target-oriented urban and rural water sector development.

GFA APPROACH AND SERVICES
GFA’s approach to water sector development is geared towards entrepreneurial thinking in the management of economically feasible water supply. Autonomy, transparency and accountability are prerequisites for any successful cooperation and for improved public service provision. Commercialization and private sector participation as well as pro-poor orientation need to be initiated and enhanced towards this end. GFA’s concepts are tailor-made and based on the needs of the local population.

MANAGEMENT AND (RE-)ORGANIZATION
Institutional structures and the legal framework of the water sector as well as service provision need to be enhanced. Successful pro-poor water sector reforms establish legal and institutional frameworks based on equitable and sustainable access to water supply and sanitation. GFA assists public utilities and local governments to restructure and implement modern management and operational procedures that increase overall performance. This includes the implementation of up-to-date software packages.

FINANCIAL AND COMMERCIAL OPERATION
Sustainability relies on affordable services and cost recovery. Successful reforms achieve this goal by establishing systems that generate economies of scale, introducing management systems with rising performance levels and implementing cost-covering, pro-poor tariff systems. To this end, GFA draws on its own software solutions for accounting, controlling, billing and revenue management. These software solutions can be adapted to specific project needs offering tailored, highly flexible results.

FINANCING MECHANISM
Funding in the water sector remains too low and is often not oriented towards pro-poor last mile infrastructure. In addition, last mile infrastructure is often based on poor managerial and technical concepts. Establishing independent financing institutions such as trust funds can be a solution. Such a financing mechanism can obtain funds from government and donors to support the extension and improvement of services to low-income areas. Through transparent competition, funding is provided to water utilities. By means of capacity development and technical and managerial standardization for planning, implementing and operating the facilities, GFA supports trust funds in improving their services to low-income urban areas.

ACCOMPANYING MEASURES
Continuous information, education and communication (IEC) are fundamental for overall program success. Hence, GFA specializes in the design and implementation of KAP (knowledge-attitude-practice) surveys and IEC campaigns related to water, health and hygiene. The collection of socioeconomic baseline data on target populations, particularly the urban poor, is one of GFA’s core competencies.

ADAPTED URBAN WATER SUPPLY CONCEPTS
GFA develops adapted water supply concepts for low-income and poor urban areas in cooperation with local service providers and sector institutions. The concepts are based on extensive experience in planning, designing, implementing, managing, and monitoring water kiosk programs.
CHALLENGES
In many developing countries appropriate sanitation infrastructure is either nonexistent or is failing to cope with rapid population growth. Additionally, inadequate hygiene awareness results in severe health problems and environmental hazards. Access to sanitation is a human right that safeguards health and human dignity. Every person deserves to be protected from problems caused by poor disposal of excreta. Unless immediate action is taken, the number of people without adequate sanitation will rise to more than 4.5 billion in just 20 years. Hardest hit will be the poor living in densely populated urban areas.

GFA APPROACH AND SERVICES
GFA's approach to sanitation is holistic and characterized by adherence to sustainability aspects, paying attention to users' preferences and the services they want and for which they are willing to pay. GFA puts household at the centre and includes hygiene and sanitation promotion as well as social marketing. Sanitation systems have to be economically viable, socially acceptable and technically and institutionally appropriate to ensure that they protect both human health and the environment.

SUPPORT TO SEWERAGE UTILITIES
The organizational and managerial development of public sewerage utilities is necessary to foster a response to changing demand. Under this condition only, public sanitation infrastructure can be operated and maintained efficiently in low and lower-middle income countries. GFA supports service providers in improving service provision by considering functionality, asset ownership, finances and operations as well as regional clustering in order to benefit from economies of scale. Management systems that address effective operations and customer services serve as a basis of tailor-made and needs-based training and support programs.

UPSCALING BASIC SANITATION FOR THE URBAN POOR
Due to a lack of investment within the sector, a large and growing number of people live in urban low-income areas without access to affordable and adequate sanitation services. In addition, current policies and legal frameworks of utilities and politicians do not sufficiently focus on low-cost solutions and low-income areas. GFA supports sector stakeholders to implement a comprehensive scaling-up approach for sustainable access to sanitation services. Therefore, GFA emphasis is on strengthening the sector framework by supporting the establishment of financing mechanisms and national standards. This will improve service quality and quantity as well as transparency. In collaboration with the utilities, information systems are completed to provide a baseline for effective management decisions. The development of realistic and affordable last mile infrastructure toolkits such as decentralised wastewater treatment facilities or household and public toilets complement first mile infrastructure. This way, sustainable sanitation services are provided to low-income areas within a reasonable time frame and in a cost-efficient manner.

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